## **Governor Support Service**

# **Governor Core Induction**

Part One

Ron Fowler Sandra D`Souza



Summer 2022

### **Course outline**





Part 1 of the course will consider: The schools, the frameworks and the principles of governance



Part 2 of the course will consider: The three functions of the GB and looking at your own school

# **Governor Introduction**

 Say hello in the Chat Box and tell us where you're from!



# About you...!



- How long have you been a school governor?
- Have you attended a governing board meeting?

#### **Your Governor Support Service -**

#### In Hillingdon:



# **Key Roles and Responsibilities**

- Governance principles and competencies
- Expectations of the governor role
- Core functions of the governing board
- The governing board
- Strategic and operational roles
- The Headteacher
- The Chair of Governors
- The Clerk to Governors
- Meetings and effective practice

DfE – '<u>Governance Handbook</u>', October 2020

## **Different types of schools**

State funded schools are generally split into two categories:

### LA Maintained Schools

- receive government funding via the local authority
- work with the local authority
- may stand alone, or be federated with a group of maintained schools

#### Academies and Free Schools

- receive funding directly from central government
- work independently, no LA involvement
- may stand alone, or be part of a Multi Academy Trust group (MAT)

#### LA maintained schools:

Community

**Voluntary Controlled** 

**Voluntary Aided** 

Foundation

Trust

**Community Special** 

**Foundation Special** 

#### **Directly funded schools:**

Single Academy Trust

Multi Academy Trust

**Free School** 

# **School Responsibilities**

	Voluntary controlled	Voluntary aided	Community	Academy
Own admissions authority?	No – via LA	Yes	No – via LA	Yes
Own employer of staff?	No – via LA	Yes	No – via LA	Yes
Owns own land and buildings?	No	No	No	Depends
Revenue funding via	LA	LA	LA	Central gov
Charitable status	Exempt charity	Exempt charity	No	Exempt charity

### **Governance principles and legal duties**

#### **Maintained Schools**

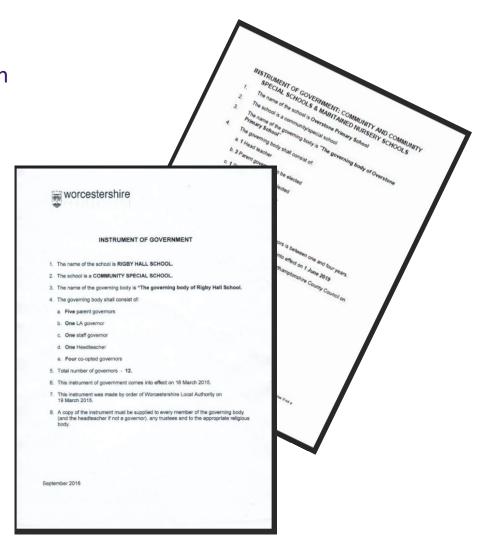


The constitution of a maintained school governing board is laid out in a document called the Instrument of Government.

This document states how many of each type of governor you may have. All governors must have a copy of this – ask if you haven't seen yours!

The Instrument is a legal document and is signed of by the local authority.

GBs can amend their Instrument if they wish, but there are legal parameters to adhere to.



## **Governance principles and legal duties**

#### **Academy Schools**



### Governance principles and legal duties (All Schools)

Department for Education	Department for Education
Governance handbook Academy trusts and maintained schools	A Competency Framework for Governance The knowledge, skills and behaviours needed for effective governance in maintained schools, academies and multi-academy trusts
	January 2017
Department for Education	Department for Education
Keeping children safe in education 2022 Statutory guidance for schools and colleges	Clerking Competency Framework The knowledge, skills and behaviours required to provide professional clerking to the governing boards of maintained schools, academies and multi-academy trusts
For information only, this guidance does not come into force until 1 September 2022	April 2017

### **Keeping Children Safe in Education**

203 Department for Education Keeping children safe in education 2022 Statutory guidance for schools and colleges For information only, this guidance does not come into force until 1 September 2022

This document is updated each September, until then please use the <u>2021 edition</u>

 All governors need to read Part One as a minimum!

# **Core strategic functions**

- GBs should operate as <u>non-executive boards.</u>
- All boards, no matter what type of schools or how many schools they govern, have three core strategic functions.

#### Ensuring clarity of vision, ethos and strategic direction

- Ensuring school's vision and ethos are strongly reflected throughout the school and in its delivery of education functions
- Engaging with stakeholders
- Meeting all statutory duties

#### Holding executive leaders to account for the educational performance of the organisation and its pupils

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- Using data to provide challenge and hold leaders to account for teaching, achievement, behaviour and safety
- Strengthening school leadership, inc GB skills
- Performance managing HT
- Contributing to school selfevaluation and evaluating GB's impact.

### 3

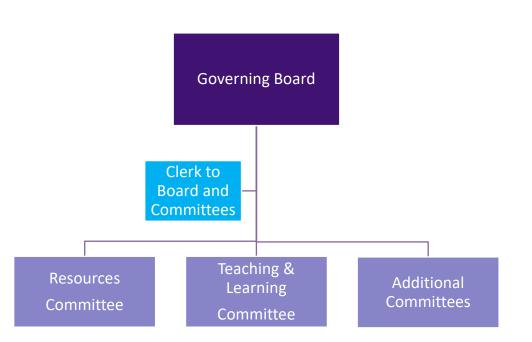
Overseeing the financial performance of the organisation and making sure its money is well spent.

- Ensuring solvency
- Effective and lawful personnel practices
- Effective and lawful financial management
- Effective use of pupil premium and other resources to overcome barriers to learning

#### **Maintained School Governing Board**

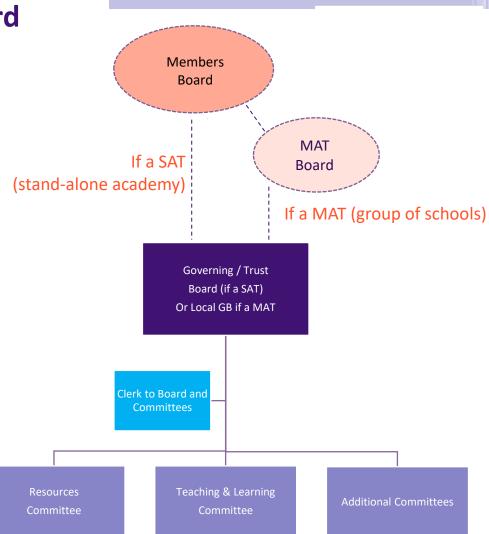
Maintained schools are part of the local authority (LA) school system.

- In practice, the LA's involvement in running a school is limited and governors exercise most oversight, although the board must comply with the LA's financial regulations.
- Community, voluntary, and foundation are all types of maintained schools.
- Depending on the type of school, the governing board may also be the legal employer and admissions authority, and own or manage the land.



#### **Academy School Governing Board**

- Academy Trusts receive funding directly, not via the local authority (LA)
- Can be a stand-alone single academy (SAT), or part of a group of schools in a Multi-academy Trust (MAT)
- The 'Members Board' is min 3 (DfE prefer 5, & recommend members are NOT also on the Trust board).
  Members Board is NOT involved in running the school; must meet once a year, usually approve the Articles of Association & receive the audited accounts.
- GB comprises of governors who are Trustees and also Directors.
- In SATs, the number of govs & how appointed is set out in the Articles of Association.
- In MATS the school Local Governing Board is fixed by a Scheme of Delegation



### **Committees and Governors...**



Tell us about your school governing board committees?



## "A meeting that is not quorate is NOT a meeting!"

All meetings, whether of the full Governing Board, a Members Board or a Committee, must be 'quorate'. This means there must be sufficient, authorised people present in order to make a decision.

#### In Maintained Schools -

- For the full GB this is 50% or above of the number of current governors in place (vacancies don't count)
- For Committees this is a minimum of three people and check the Committee Terms of Reference for any higher minimum stipulated. Some governors may be excluded from the quorate number (e.g. governors who are members of staff may be excluded from a Staffing Committee quoracy which means if they are permitted to attend it would be in an advisory capacity only and they'd have no voting rights)

#### In Academies -

- The DfE Model Articles stipulate for a full GB meeting there must be present either three trustees, or one third of the trustees holding office whichever is the greater. Check your own Articles for any deviation.
- Academy committees must contain *a majority of academy trustees* but any definition of number would be in the Articles.

### People may become governors via different routes...

*e.g.* -

- Co-opted
- Elected by the parents or by staff (academies do not have to have staff governors)
- Nominated by an outside body (e.g. the local authority or a foundation or trust) and then, if approved by the GB, appointed by the GB
- Appointed by the diocese (church schools) or a trust or foundation
- Ex-officio there by virtue of their seat of office (e.g. headteacher, vicar)

Once sitting on the governing board, ALL governors have equal status, ALL are subjected to same rules and ALL have to maintain the same Code of Conduct, confidentiality requirements etc - even a maintained school's LA governor!

#### Associate Members....



- Can be a valuable addition to a GB
- Appointed usually for specific skill sets or experience
- Sometimes incorrectly called 'Associate Governors'
- Are NOT 'GOVERNORS'
- Have no voting rights at full GB level, but may be given voting rights (and even Chair) a subcommittee of the GB
- Can NOT make up the Quoracy number at a full GB meeting



#### **Course summary**





Part 2 of the course will consider: The three functions of the GB and looking at your own school

See you on 5th July 2022 at 6.00pm



Governor Support Service Based in Hillingdon and supporting governors and clerks throughout the borough and beyond

Email: office@governor.support

Website: www.governor.support

