Preparation for OFSTED

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Session Objectives



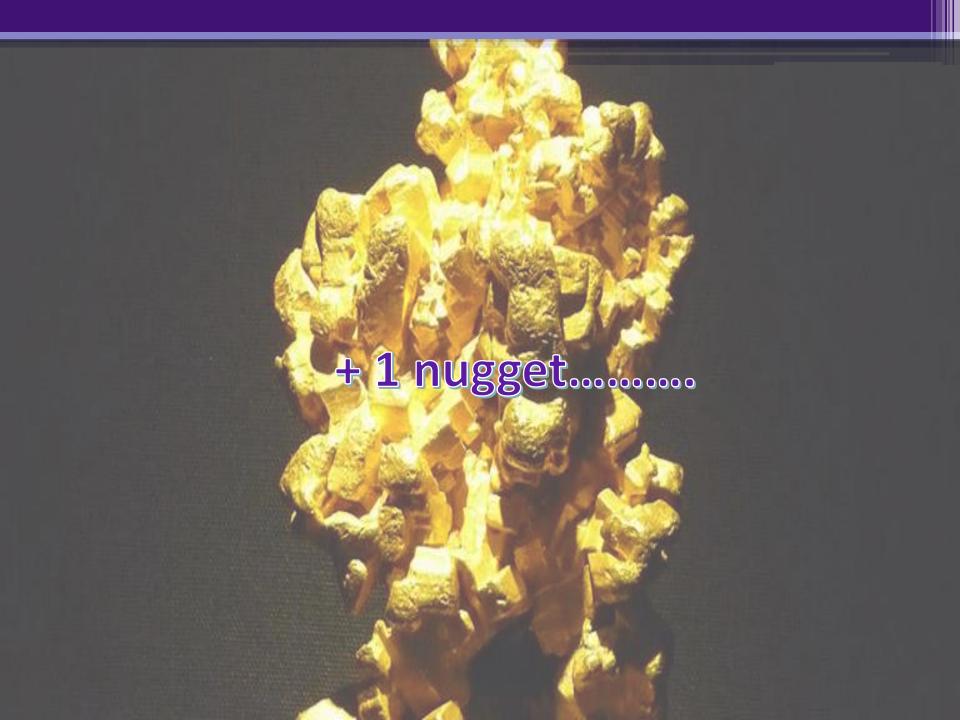






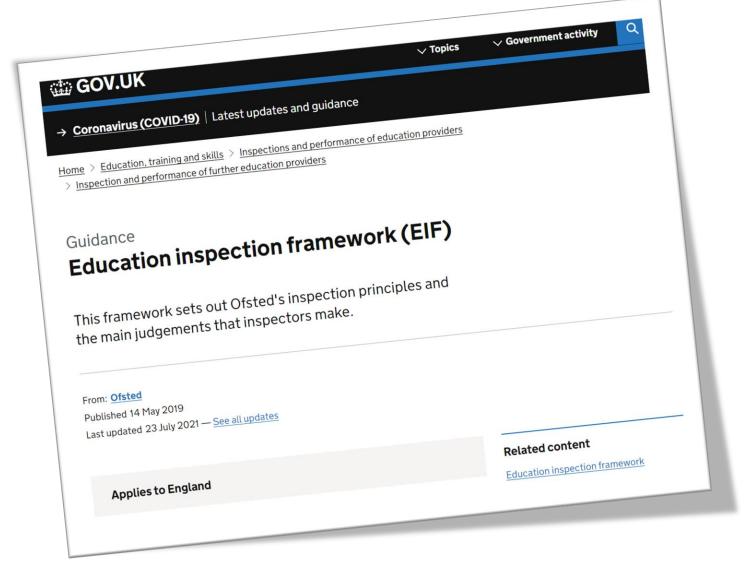


- 1. To go through the role of Governors
- 2. To relate these roles to how Governors carry out their job generally
- 3. To take Governors through the current situation re inspections Section 5/Section 8
- 4. To show Governors how the current situation relates to their school
- 5. To show Governors what will happen on an inspection
- 6. To get the Governors to think about how they carry out their role in relation to the Ofsted Framework (2019)
- 7. To begin to model/role play some likely inspection questions

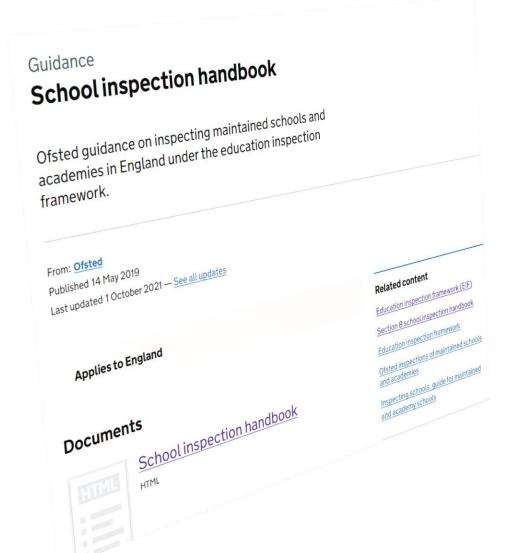


Role of Governors

- "Governance handbook" DfE: updated Oct 2020: p.13
- Responsibilities of the governing body The Roles, Procedures and Allowances Regulations set out the key functions of the governing body, which are to:
 - □ensure that the vision, ethos and strategic direction of the school are clearly defined;
 - ☐ ensure that the head teacher performs his or her responsibilities for the educational performance of the school; and
 - ensure the sound, proper and effective use of the school's financial resources.



Education inspection framework (EIF) - GOV.UK (www.gov.uk)



School inspection handbook - GOV.UK (www.gov.uk)



Guidance

School inspection handbook

Updated 14 April 2022

Contents

Introduction

Inspection and the COVID-19 pandemic

Part 1. How schools will be inspected

What are the legal requirements for the inspection of schools?

Before the inspection

The inspection

outstanding

Schools that are judged as requires improvement

Schools causing concern

After the inspection Quality assurance and

complaints

Part 2. The evaluation schedule

how we will judge schools
 Reaching a judgement of

Reaching a judgement of good, requires improvement or inadequate

Overall effectiveness

Grade descriptors for overall effectiveness

The quality of education

Grade descriptors for the quality of education

Behaviour and attitudes

Grade descriptors for behaviour and attitudes

Personal development

Grade descriptors for personal development

Leadership and management

Introduction

- This handbook describes the main activities carried out during inspections of maintained schools and academies in England under section 5 of the Education Act 2005. [footnote1] It sets out the evaluation criteria that inspectors use to make their judgements and on which they report.
- 2. This handbook is primarily a guide for inspectors on how to carry out school inspections. However, it is made available to schools and other organisations to ensure that they are informed about the processes and procedures of inspection. It seeks to balance the need for consistency in inspections with the flexibility required to respond to the individual circumstances of each school. This handbook should not be regarded as a set of inflexible rules, but as an account of the procedures of inspection. Inspectors will use their professional judgement when they use this handbook. It applies to school inspections carried out from September 2019 under the education inspection framework (EIF).
- The handbook has 3 parts:
- Part 1. How schools will be inspected: This contains information about the processes before, during and after the inspection
- Part 2. The evaluation schedule: This contains the evaluation criteria inspectors use
 to make the graded judgements about schools and includes examples of the kinds of
 evidence and activities used by inspectors to make their judgements
- Part 3. Applying the EIF in different contexts: This contains guidance on how to apply the EIF in specific contexts and provisions

Privacy notice

4. During inspection, inspectors will collect information about staff and children at the school by looking at school records, responses to the pupil survey and the staff survey where appropriate, and by observing the everyday life of the school. We use this information to prepare our report and for the purposes set out in our <u>privacy policy</u>. In most cases, we will not record names. However, some of the information may make it possible to identify a particular individual. We will not publish any information that



Guidance

Summary of changes

Updated 14 April 2022

Contents

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pril 2021

Print this page

This sets out changes we have made to reflect our inspection practice. It does not include corrections or changes made to improve clarity.

April 2022

Removed the requirement for local authorities, proprietors or trusts to prepare a statement of action. Statements of action will continue to be required by law, but from Monday 18 April, we will no longer review statements of action on receipt. We will acknowledge receipt of the statement, but it will not be evaluated by an inspector at that time, and we will not reject or endorse any statements. The statement will form part of the evidence base for the first monitoring visit of that school, along with the school's own improvement plan.

February 2022

Paragraph 39, 106, 111, 148 and 379 to 387: changes to reflect Ofsted's policy on aligned inspections.

Paragraph 41 to 44 and 50: updated to clarify the frequency of inspection.

Paragraph 47: clarifications on what we consider in our risk assessment.

Paragraph 67, 236, 252 and 315 to 317: updated to clarify Ofsted's approach to harmful sexual behaviour

Paragraph 230 and 231: Updates and clarifications on transitional arrangements.

October 12021

Added separate guidance on aligned inspections of schools with boarding or residential

Ofsted judgement areas

- Education Inspection Framework began in September 2019
- Overall effectiveness judgement determined by judgements in:
- Leadership and Management (includes Governance)
- Quality of Education (QE)
- Personal Development
- Behaviour and Attitudes
- Early Years
- Judgements in these areas determine the Overall Effectiveness judgement –
 whether your school is a 'good' school, an 'outstanding' school, a school that'
 requires improvement' or a school in 'special measures'

Ofsted - terminology

Useful terms to know and understand...

- Good and Outstanding
- Requires improvement
- Inadequate
- Section 5
- Section 8

Section 5 and Section 8 inspections

- Section 5 is a full inspection where inspectors make judgements in all areas (outstanding schools (pre 2015), new schools, RI schools, special measures or risk assessed 'good' schools)
- Section 8 is an inspection of a 'good' school confirming that the school remains 'good.' Focus on the QE judgement (these happen every 4 years)

Length of an inspection

- All inspections are now two days
- Depending on the type of inspection and the number of pupils determines the size of the inspection team

What does this mean for you?

Good or outstanding, requires improvement, inadequate

The grading scale used for inspection judgements

We will use a 4-point grading scale in all inspections to make the principal judgements:

- grade 1 outstanding
- grade 2 good
- grade 3 requires improvement
- grade 4 inadequate

EIF (2019)

What does this mean for you?

Key judgements – Section 5Inspectors will (also) make graded judgements on the following areas using the 4-point scale:

- quality of education
- behaviour and attitudes
- personal development
- •leadership and management

EIF (2019)

Quality of education

Inspectors will make a judgement on the quality of education by evaluating the extent to which:

Intent

- •leaders take on or construct a curriculum that is ambitious and designed to give all learners, particularly the most disadvantaged and those with special educational needs and/or disabilities (SEND) or high needs, the knowledge and cultural capital they need to succeed in life
- •the provider's **curriculum is coherently planned and sequenced** towards cumulatively sufficient knowledge and skills for future learning and employment
- •the provider has the same academic, technical or vocational ambitions for almost all learners. Where this is not practical for example, for some learners with high levels of SEND its curriculum is designed to be ambitious and to meet their needs
- •learners study the full curriculum. Providers ensure this by teaching a full range of subjects for as long as possible, 'specialising' only when necessary

Implementation

- •teachers have good knowledge of the subject(s) and courses they teach. Leaders provide effective support, including for those teaching outside their main areas of expertise
- •teachers present subject matter clearly, promoting appropriate discussion about the subject matter they are teaching. They check learners' understanding systematically, identify misconceptions accurately and provide clear, direct feedback. In doing so, they respond and adapt their teaching as necessary, without unnecessarily elaborate or differentiated approaches
- •over the course of study, teaching is designed to help learners to remember in the long term the content they have been taught and to integrate new knowledge into larger concepts

- •teachers and **leaders** use assessment well, for example to help learners embed and use knowledge fluently or to check understanding and inform teaching. Leaders understand the limitations of assessment and do not use it in a way that creates unnecessary burdens for staff or learners
- •teachers create an environment that allows the learner to focus on learning. The resources and materials that teachers select in a way that does not create unnecessary workload for staff reflect the provider's ambitious intentions for the course of study and clearly support the intent of a coherently planned curriculum, sequenced towards cumulatively sufficient knowledge and skills for future learning and employment
- •a rigorous approach to the teaching of reading develops learners' confidence and enjoyment in reading. At the early stages of learning to read, reading materials are closely matched to learners' phonics knowledge

Impact

- •learners develop detailed knowledge and skills across the curriculum and, as a result, achieve well. Where relevant, this is reflected in results from national tests and examinations that meet government expectations, or in the qualifications obtained
- learners are ready for the next stage of education, employment or training. Where relevant, they gain qualifications that allow them to go on to destinations that meet their interests, aspirations and the intention of their course of study. They read widely and often, with fluency and comprehension.

Leadership and management

- those responsible for governance understand their role and carry this out effectively. They ensure that the provider has a clear vision and strategy and that resources are managed well. They hold leaders to account for the quality of education or training
- those with responsibility for governance ensure that the provider fulfils its statutory duties, for example under the Equality Act 2010, and other duties, for example in relation to the 'Prevent' strategy and safeguarding, and promoting the welfare of learners
- the provider has a culture of safeguarding that supports effective arrangements to: identify learners who may need early help or who are at risk of neglect, abuse, grooming or exploitation; help learners reduce their risk of harm by securing the support they need, or referring in a timely way to those who have the expertise to help; manage safe recruitment and allegations about adults who may be a risk to learners and vulnerable adults

Inspectors will always report on whether arrangements for safeguarding learners are effective.

What does this mean for you?

Section 5

Ofsted can only change judgements under a section 5 full inspection.

Sometimes inspectors will inspect a good school under section 8 in the first instance but determine that more evidence needs to be collected and that the school should be considered against the criteria for a full inspection. In such circumstances,

Ofsted will do one of three things:

- Write to the headteacher, explaining the school may be outstanding and that a section 5 full inspection will happen in the next year or so.
- Write to the headteacher, explaining the school may not be good anymore and that a section 5 full inspection will happen in the next one to two years.
- Consider that there are significant problems in the school and that the inspection must immediately be converted to a full section 5 inspection.

The 2019 EIF does not change any of these processes. However, whereas most good schools used to receive a 'short' section 8 inspection (lasting just a day), from September 2019, section 8 inspections of good schools will last two days.

The only exception to this is for inspections of very small schools (with fewer than 150 children), which will last one day.

What does this mean for you?

Section 8 inspections

Section 8 monitoring inspections and section 8 inspections of good schools are not graded.

A section 8 inspection of a 'good' or 'outstanding' school can reset the school's inspection interval.

However, Ofsted also says that where the evidence that a school's current grade is **no longer a fair reflection of its work**, inspectors will be able to 'convert' the section 8 inspection to a full section 5 inspection 'either immediately or later in the term'.

What does this mean for you NOW?

External data

- 20. Inspectors will consider available external data. However, they will be mindful of the age of this data, especially around statutory assessment and qualifications, when making judgements.
- 21. Teacher-assessed grades from 2020 and 2021 will not be used to assess curriculum impact.
- 22. Inspectors will not expect or accept internal data from schools either instead of or in addition to published data.

How inspectors gather evidence for Quality of Education judgement

Top level view

Curriculum deep dive

Bringing it together

Top level view

Evidence is gathered in two phone calls with the HT the day that the inspection is announced (day before inspector arrives in school)

Call 1: education focused; approx. one hour; deep dives are determined here

- 1. Context/ challenges
- 2. Progress since last inspection
- 3. Strengths and areas to develop
 - 4. Curriculum development



Call 2: practicalities, including structure of GB and arranging the meeting with governors and as many governors as possible to attend the final feedback meeting

Curriculum Deep Dive

- Deep Dives are Ofsted's method of gathering evidence about the curriculum being taught
- Depending on the type of inspection and the number of pupils determines how many deep dives
 - S5: 4-6 deep dives
 - S8 3-5 deep dives

Curriculum Deep Dive

Meeting with the subject leader to determine the intent, implementation and impact of the subject



Lesson visits to see implementation and impact; is the intent being actualised?



Work scrutiny to see implementation and impact; is the intent being actualised?



Talk with teachers to hear about intent, implementation and impact/ CPD



Talk with pupils to hear about impact (Knowing more, remembering more)

Bringing it together

- Evidence is collected from all Deep Dives to determine an overall judgement for the Quality of Education judgement...a S5 judgement or confirmation in a S8
- The Quality of Education judgement (curriculum) feeds into the Leadership and Management judgement

This is why governors need to know about the curriculum

How do Governors carry out their roles?



- The 3 roles:
- ensure that the vision, ethos and strategic direction of the school are clearly defined;
- ensure that the head teacher performs his or her responsibilities for the educational performance of the school; and
- ☐ ensure the sound, proper and effective use of the school's financial resources.

Questions to ask/discuss...

- 1. Do we know what our statutory responsibilities are for each role?
- 2. <u>How is this evidenced</u>? Is this currently adequate?
- 3. How do we know what these responsibilities are?
- 4. How do we know what we should expect from the school to carry out these roles?
- 5. How well do we know our school? Data, current trends re admissions, SEND, Finance, Pupil Premium (anything Ofsted might ask us)
- 6. Safeguarding!
- 7. Are our structures appropriate to carrying out our responsibilities?

Ofsted Framework 2019

- 88. Inspectors will always seek to meet those responsible for governance during the inspection. This will usually include maintained school governors or academy trustees and sponsors (including sponsor representatives, where they exist)...... Inspectors should ensure that meetings are with those who are directly responsible for exercising governance of the school and for overseeing its performance.
- 89. The contribution of governors to the school's performance is evaluated as part of the judgement on the effectiveness of leadership and management. As with the meetings between inspectors and pupils, parents and staff, meetings with those responsible for governance should take place without the headteacher or senior staff.

https://www.gov.uk/government/publications/school-inspection-handbook-eif/school-inspection-handbook

Ofsted Framework 2019

<u>Good – Leadership and Management</u>

Leaders and governors are ambitious for all pupils and promote improvement effectively. The school's actions secure improvement in disadvantaged pupils' progress, which is rising, including in English and mathematics.
Leaders and governors have an accurate and comprehensive understanding of the quality of education at the school. This helps them plan, monitor and refine actions to improve all key aspects of the school's work.
Leaders and governors use professional development effectively to improve teaching. They use accurate monitoring to identify and spread good practice across the school.
Governors hold senior leaders stringently to account for all aspects of the school's performance, including the use of pupil premium, the primary PE and sport premium, Year 7 literacy and numeracy catch-up premium and special educational needs funding, ensuring that the skilful deployment of staff and resources delivers good or improving outcomes for pupils.

Requires improvement – Leadership and management

	l Leadership and	l management are n	ot yet good
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■ Safeguarding is effective. (What does this mean in practice?)

Q: Is what we thought about ourselves still true in the light of these grade descriptors?

Inspection evidence to determine the impact of governance is collected through:

- meeting with governors (as many as possible, usually early on Day 2)
- scrutiny of governors' minutes. Is there challenge and support?
- Website compliance

Meetings with those responsible for governance, as appropriate, to evaluate how well they fulfil their statutory duties, including their duties under the Equality Act and in relation to safeguarding.' EIF (2019)

- work effectively with leaders to communicate the vision, ethos and strategic direction of the school and develop a culture of ambition
- know why the curriculum has been designed in the way it has been
- know how the curriculum has been adapted to the cohort of pupils the school serves e.g. disadvantaged, SEND
- understand the impact of the curriculum on the progress of pupils currently in the school
- know the strengths and areas to develop in the school since the last inspection

Inspectors will consider whether governors...

- provide a balance of challenge and support to leaders
- understand how funding streams e.g. Pupil Premium, PE/Sports funding, Covid are spent and their impact.
- understand how the school makes decisions about teachers' salary progression and performance of the headteacher
- understands about the workload of leaders and trying to reduce this
- ensuring the school fulfils its statutory duties e.g. safeguarding, Prevent and Equality Act 2010
- are transparent and accountable, including in recruitment of staff, governance structures, attendance at meetings and contact with parents



Inspectors will consider whether governors...

Ensure they are compliant with statutory and contractual requirements through:

- awareness of, and adherence to, responsibilities under education and employment legislation and where applicable, charity and company law and all other legal duties including Church of England Measures and Catholic Canon law where applicable;
- regard to Keeping Children Safe in Education (statutory guidance) to ensure that key safeguarding and safer recruitment duties are undertaken effectively;
- plans to ensure that other key duties such as inclusion, special education needs and disability (SEND) are undertaken effectively across the organisation, and monitoring and oversight of the impact of pupil premium and other targeted funding streams;
- for academies, adherence to the requirements of the Education and Skills Funding Agency's (ESFA) Academies Financial Handbook (AFH) and the academy trust's funding agreement and articles of association; and
- understanding of, and adherence to, responsibilities under the Equalities Act, promoting equality and diversity throughout the organisation including in relation to its own operation.



Areas for questions – knowing your school

Inspectors want to make sure that you understand your **role as a governor and your statutory duties.**

More specifically, they want to know how well you fulfil your role and how well you know your school. They'll likely ask you about:

- Your vision for the school
- Your school's culture
- What issues your school faces
- Its strengths and weaknesses
- How the governing board responds to challenges
- Why certain statutory requirements aren't being met, if that's the case. For example they might ask you if you're aware that the school website doesn't meet requirements

The 'strengths' and 'weaknesses' of your school

Even 'outstanding' schools will have 'weaknesses', or areas for improvement.



Areas for questions - knowing your school

Here are some "tips" /pointers I have heard based on very recent inspections.



- Inspectors wanting to know about the Governors' vision for the school (Role 1)
 - How it impacts the school/staff/children
 - How do you know?
 - How was it arrived at by Governors.

- 2. Wanting to know the impact of the curriculum
 - How do Governors measure this in the absence of "national" data?

- 3. Have "relatively" formal visit reports
 - What is our proforma/policy/timetable for Governor visits?

Areas for questions - knowing your school



4. Early reading and phonics have a very high profile....

- 5. Safeguarding!!!!! (Goes without saying!)
 - KCSiE/Systems e.g CPOMS
 - Inspectors will give a school time to find evidence (careful....the evidence has to be there to be found!!)
- 6. What is the impact on a child of being in this school?
- 7. Ensure SLT and Governors are "on the same page e.g.
 - SEF
 - SDP/SIP
 - Strengths and weaknesses

Areas for questions – knowing your school



- 8. There are some common questions in "subscription" places like the the Key etc, but only if you feel you need them. The questions will be specific to your school....
- 9. How do you hold the headteacher to account? (Role 2)
- 10. Be able to articulate the Governing Body structure(s)
- 11. Inspectors will compare what is said on the website with what you say and what is happening in school.

Areas for questions – knowing your school



Effective governance is based on six key features:

- Strategic leadership that sets and champions vision, ethos and strategy.
- Accountability that drives up educational standards and financial performance.
- People with the right skills, experience, qualities and capacity.
- Structures that reinforce clearly defined roles and responsibilities.
- Compliance with statutory and contractual requirements.
- Evaluation to monitor and improve the quality and impact of governance.

DfE Governance handbook (Oct 2020)

Possible areas of questioning

- 1. How do you ensure there is a clear strategic vision for the school? What is your involvement in this process?
- 2. How do you know that your actions are taking the school in that direction?
- 3. How do you ensure that the financial decisions are the right ones and in the best interest of pupils?
- 4. How do you know you have an accurate picture about the strengths and areas to develop in your school? What subjects are strongest and how are subjects developing? How do you ensure pupils are receiving a high quality of education and how do you know if something needs to improve?
- 5. SEND and disadvantaged pupils and the curriculum: How EFFECTIVELY is the whole school curriculum being designed and delivered for all children? How do governors know? (SEND governor needs to know how leaders are adapting existing SEND processes and provision in light of the pandemic)
- 6. How do you know you are fulfilling all your statutory duties, including the Equality Act 2010?
- 7. What recent training have governors attended? What has been the impact on your effectiveness as a body?
- 8. Safeguarding: How do you ensure that the children in your school are safe? What additional measures have been put in place because of safeguarding risks during the pandemic?
- 9. RSHE Is there a sequenced curric based on DfE's statutory guidance being taught? CPD for staff?
- 10. Workload for staff: How have school leaders and governors reduced the workload for staff? Governors: what measures have you taken as a GB to reduce the workload for the headteacher?

10 top tips

- 1. Don't do anything solely for Ofsted's benefit
- Anything your school does should have a clear rationale in terms of providing an excellent education for pupils. If the only answer to "why are we doing this?" is "because Ofsted expects it", it's probably time to think again. For example, Ofsted doesn't expect a specific style of marking but wants to see that whatever approach the school has adopted is effective.
- 2. Talk to your headteacher
- An inspection can be a source of anxiety for school staff, particularly the headteacher. Governing boards should ensure that preparing for an inspection does not generate extra workload
- 3. Know what to expect
- Referring to the relevant inspection handbooks will help the governing board to prepare for an inspection, as will reading NGA's guidance on Ofsted inspection of schools.

10 top tips

- 4. Build on the previous inspection
- Inspectors will want to see that the governing board and school leaders have addressed the areas for improvement identified at the last inspection. Think of each inspection as free consultancy and use it to drive school improvement.
- 5. Know where you are
- A school's self-evaluation should be a key part of the evidence inspectors use. Governing boards should be confident that the self-evaluation is robust and accurate and be able to talk about it.
- 6. Know where you're going
- The first core function of a governing board is to ensure clarity of vision, ethos and strategic direction. If you are equipped to explain these, and how they relate to the self-evaluation, this will give the inspector a clear picture of how decisions are made and the rationale behind the school's approach.

• 10 top tips (NGA: 2020)

• 7. Know your governing board

- Showing awareness of your strengths and weaknesses and being able to explain what you're doing to develop your effectiveness, will demonstrate to inspectors that the governance arrangements are sustainable. NGA recommends reviewing the board's performance internally every year, and it can be useful to get an external perspective every few years.
- 8. Be clear about your role
- NGA is aware of some instances when Ofsted inspectors have not been clear about the boundary between strategic governance and operational school leadership. Don't assume that Ofsted knows better than you what the role of a governor/trustee is and don't be afraid to speak up.
- 9. Consider who will meet inspectors and when
- There are no restrictions on which governors/trustees can meet the inspection team. Given the short notice of inspections you need a plan to ensure governors/trustees will be informed and someone can make themselves available.

• <u>10 top tips</u>

10. Consider what documentation inspectors will need

- Some governing boards keep a small folder with documentation for inspectors, usually including the vision and strategy, minutes of governing board meetings, and the outcome of a governance review. However, this is not a requirement and, as long as documents are stored well as a matter of course, it should be straightforward to provide inspectors with whatever they need.
- Finally, last but not least, your school website is the first port of call for inspectors make sure it has all the required statutory information.
 - Therefore what's the plan from here?.....



Any questions?

What have I learned this evening?

- 1. What difference will this make to the way I work as a Governor of.......
- 2. What do I think now of our systems, processes and procedures in the light of this training?
- 3. How well do I know our school?





So what are you going to do when you get back to school?



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